### Has Vietnam Reached a 'Tipping Point' for Laboratory Accreditation?



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### What do we mean by 'Tipping Point'?

... the point at which an <u>idea crosses a certain</u> <u>threshold and gains significant momentum</u>, triggered by some minor factor or change

... the critical point in a system beyond which a significant and often <u>unstoppable effect</u> takes place.

# What should go into this (informal) calculation?

- Total number of labs in country. What percent ISO accredited
- SLMTA Impact/Expansion
- Supporting Policies
- Direct requests from MOH institutions
- 'Funding vs Impact' Inversion
- Communications/Media
- Advocacy from the lab level.

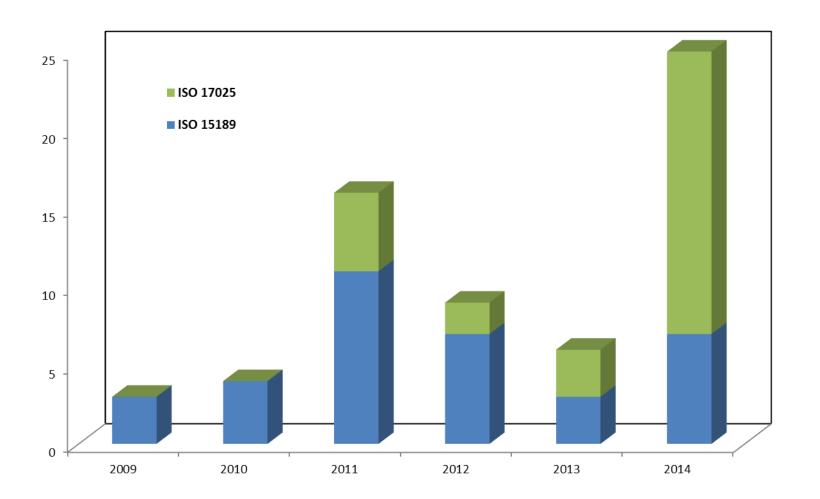
### Number of Laboratories in Vietnam

	Lab Levels >>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>				
	National	Regional	Provincial	District	Total by System
Hospital	37	0	348	755	1140
Public					
Health	1	3	63	500	567
Tuberculosis	1	5	61	190	257
HIV	1	1	55	0	57
Other	15				15
Total by					
Level	55	9	527	1445	2036

Focus should be on National, Regional and Provincial level labs (600)

### **Number of ISO Accredited Lab in Vietnam**

Currently 36 lab are ISO accredited (17 hospital / 19 public health labs)



# **Three tracks for Reaching Accreditation**

### • <u>Funding Only (2)</u>

- Funds provided, labs identify own resources

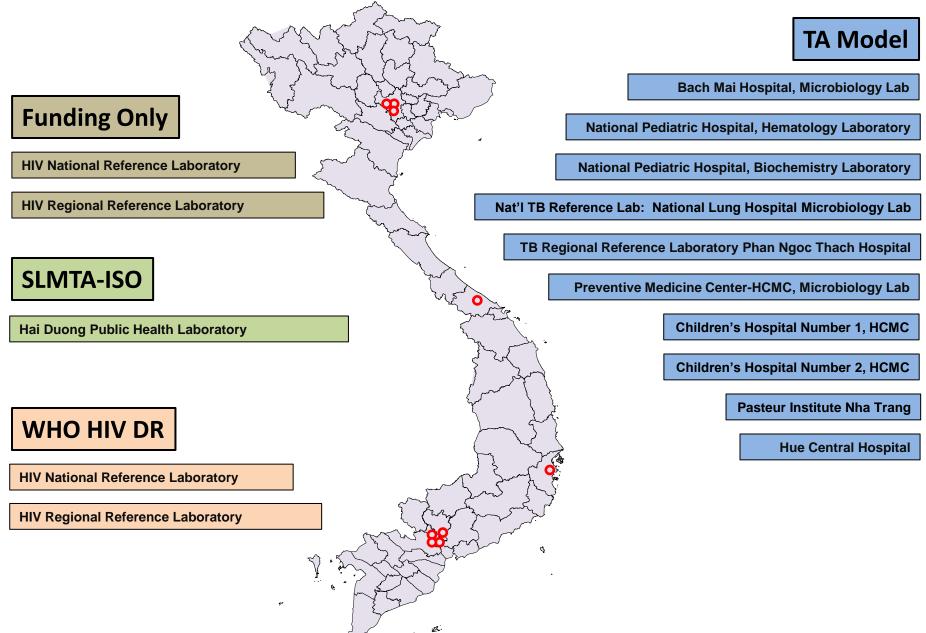
### • <u>TA Model</u> (10)

- FHI360 created 12 month training/mentoring program
- MOH (hospital system) administer the program
- Piloted at various types of labs (hospital, public health, HIV)
- Success rate has been high: 83% (5/6)

#### • <u>SLMTA as Stepping Stone</u> (1)

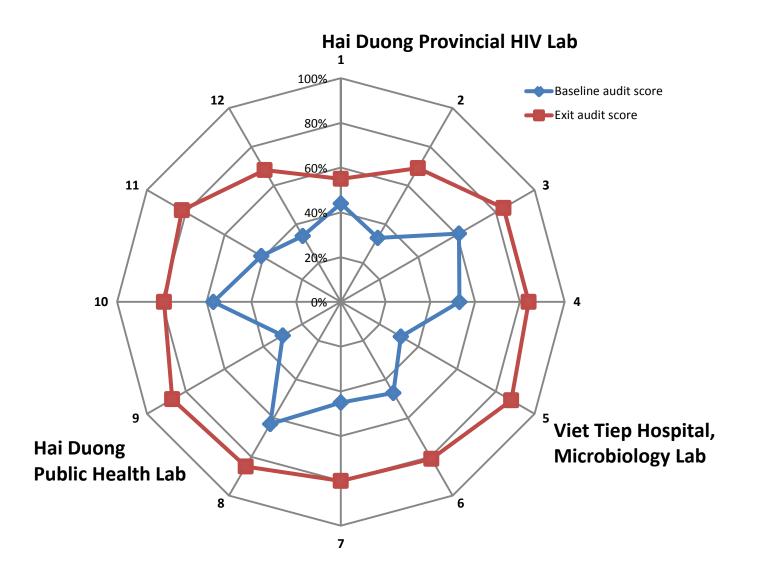
- Single lab: Hai Duong Preventive Medicine Center
- Low baseline score, graduated from SLMTA w/ four stars
- Pursued ISO, was awarded accreditation only 6 months later

### **Vietnam Labs Accredited to International Standard**

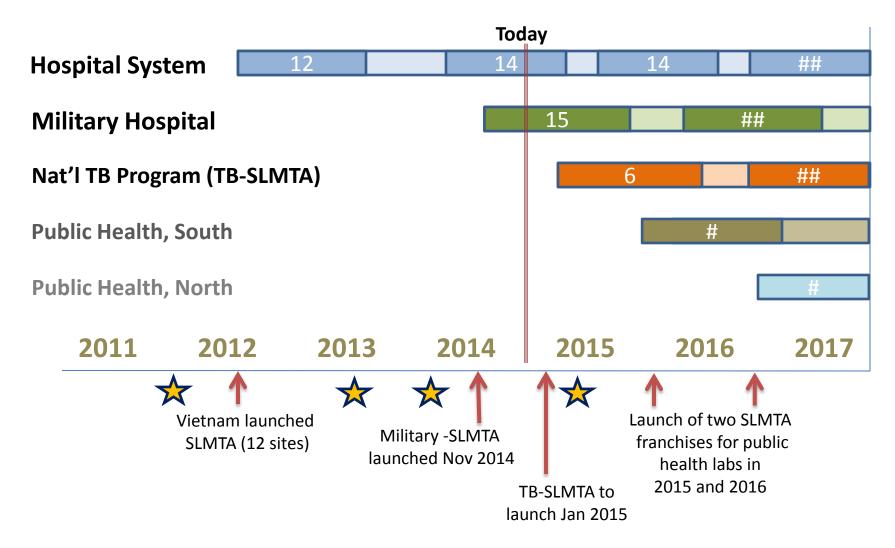


## Strengthening Laboratory Management Towards Accreditation

### **Results from SLMTA-Vietnam Pilot**



### **SLMTA-Vietnam Expansion Timeline**



### **Proliferation of EQA Programs**

- HIV (HIV Ref Lab) 2007
- CD4 (Nat'l Hosp Trop Disease) 2008
- Biochemistry/Hematology (Hospital Quality Control Lab System) 2012
- Microbiology (Hospital Quality Control Lab System) 2014
- Viral Load (HIV Ref Lab) 2015

### **Laboratory Accreditation-Related Policies**

- National Laboratory Strategic Plan
- National HIV Master Plan
- National HIV Laboratory Standards
- National Circular on Implementation of Laboratory QMS
- National HIV Laboratory Standards

### **Vietnam National Laboratory Strategic Plan**

#### Articulates Vietnam MOH's vision for it all health laboratories 2010 to 2020

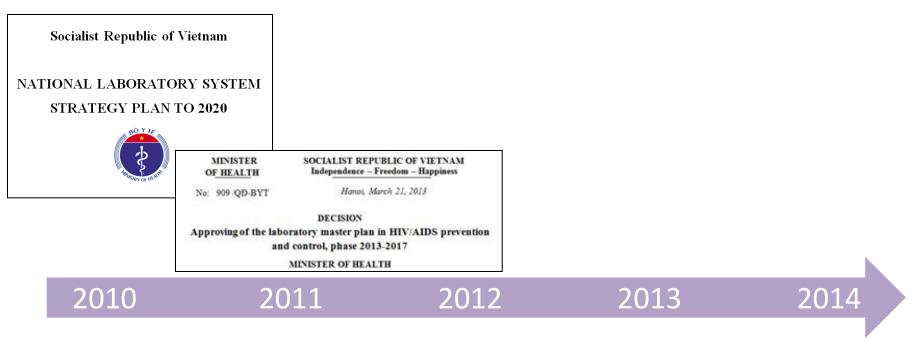


### 2010 2011 2012 2013 2014

- Core functions of the National Laboratory System, Creation of Bureau of Quality Management (2011) / Lab Quality Control Centers, QCC (2012)
- Set Target for ISO accreditation: 30 labs by 2014 .... 80 labs by 2020

### **National HIV Master Plan**

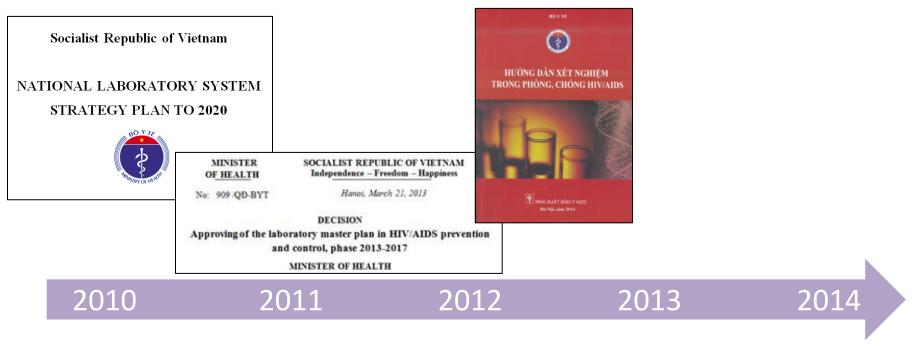
#### **Covers HIV-related laboratory activities**



• Sets targets for ISO accreditation of HIV labs: 12 labs 2015 .... 30 in 2020).

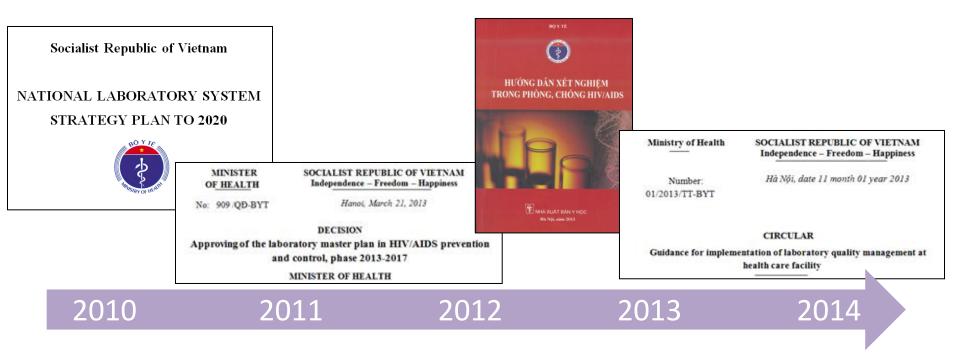
### **National HIV Laboratory Standards**

#### Created for the HIV system



• Lab standards described for HIV, CD4 and VL testing labs

### Circular #1 Implementation of Laboratory QMS at Health Care Facilities



- Set requirements for health care laboratories: creation of IQC program, participation in EQA, improved record keeping, staff personnel records,...
- All are requirements under ISO.

### **National Laboratory Standards**

- Currently under development Vietnam MOH
- To be published in 2015
- Will be similar to SLIPTA and ISO standards

## Direct request from MOH institutions to support accreditation

- No request in 2008... in 2014 there are many
- All recent policies from MOH include goals/indicators for ISO accreditation

# **Inversion:** Investment vs Impact

Early on in PEPFAR.....

Large investments: funding, service delivery, time, HR, ...

small impact

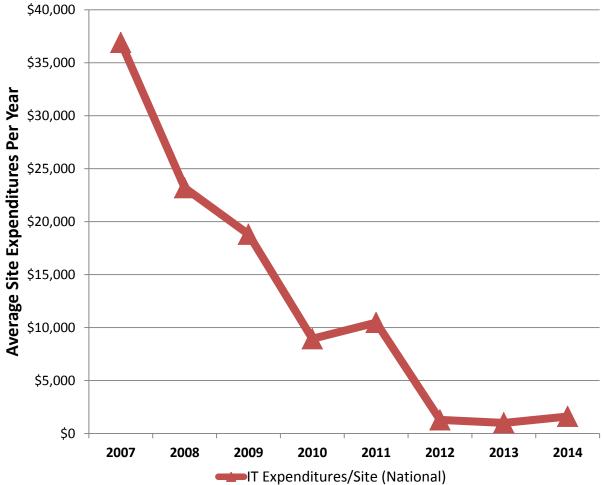
RESULTS

#### Now...

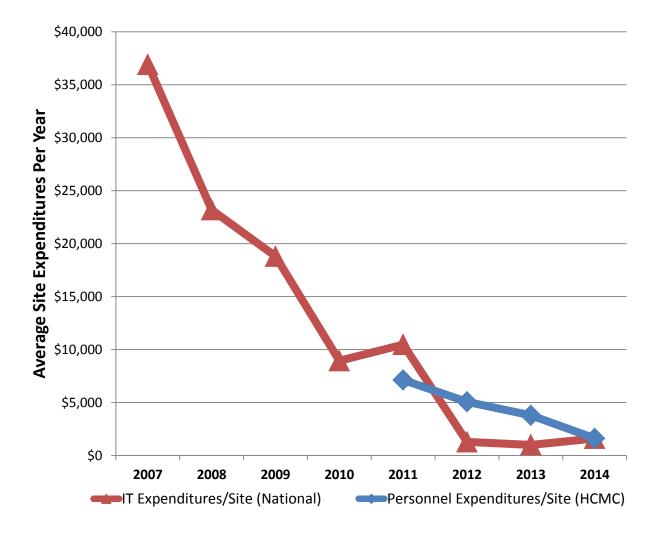


# **Two examples....** LIS Implementation, QMS Basic Training

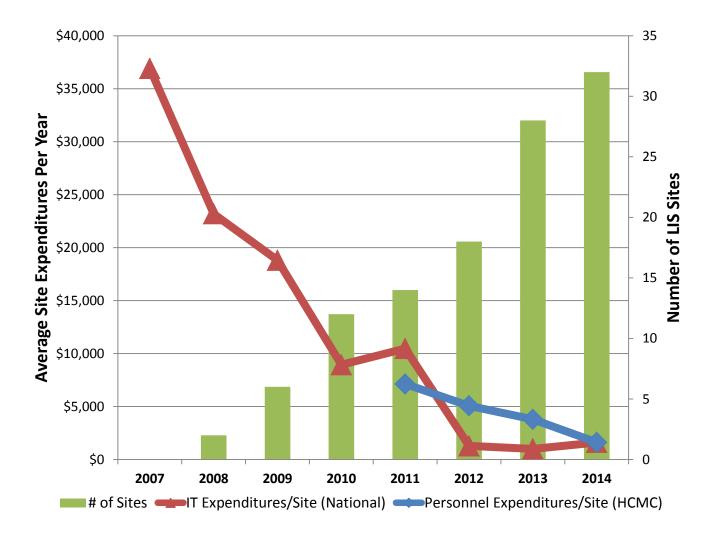
### Laboratory Information Systems Scale-Up & Transition



### Scale-Up & Transition of LIS Program



### Scale-Up & Transition of LIS Program



### **QMS Basic Training Package**

- August CDC and MOH delivered a TOT on QMS Basic
- September the An Giang Provincial Health department delivered training to all district level hospital lab staff.
- Required all labs to participate and charged fee to fund exercise.



### **Media Attention**

### <u>Bad press</u>

Encourages MOH / specific sites to respond, look for solutions

- Positive Media Attention
  - Competition created between the sites
  - Tool for raising public awareness reaching the Tipping Point
  - Indicator that you have reached your Tipping Point





### Advocacy from the Lab Level

- Quality Management Systems Lab Leadership (QMS-LL) Certificate Program
  - This innovative new lab leadership program has resulted in the creation of 44 'ambassadors for QMS' represented 16 national institutes, laboratories, universities...
  - Developed in partnership with CLSI
  - Graduates now have the capacity to both create national/local level lab policy and run a laboratory with a QMS (accreditation) focus
  - This program is now being transitioned to a local medical university

### Conclusion

- All indicators suggest that Vietnam has reached a 'Tipping Point' for lab accreditation.
- But TA and support are still needed to maintain momentum.

# Acknowledgements

- Vietnam MOH
  - Vice Minister Xuyen
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  - Vietnam Authority for HIV/AIDS Control
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